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McGrath Limited (ASX: MEA)

Results for the 12 months ended 30 June 2017 24 August 2017

FY17 – A SNAPSHOT

7% TO \$129.4M

NPAT DOWN
42% το
\$4.9Μ

MKT SHARE
STEADY
3.4%²

15 TO 102

5% \$15.6M UNDERLYING
NPAT
\$6.4M¹

OXYGEN LOAN
BOOK
VALUE
\$2.7Bn

AGENT NUMBERS
UP 15 TO
657

PRO FORMA
EBITDA DOWN
42%

CASH AT BANK \$8.0M

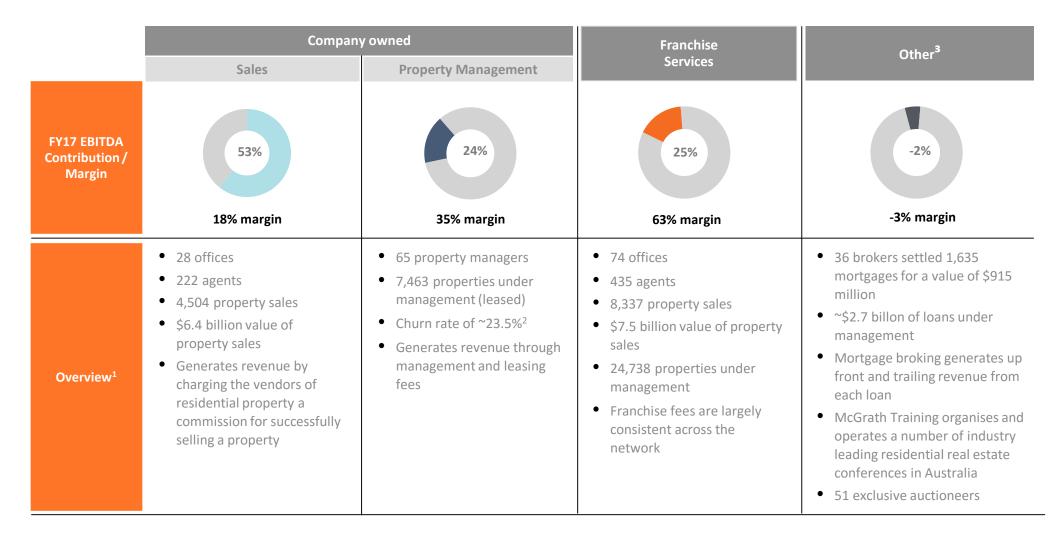
LISTINGS DOWN 11%

FULLY FRANKED
FINAL DIVIDEND

1.0cps

Note: Financial performance above compares FY17 statutory results vs FY16 statutory results unless indicated. 1. Underlying NPAT excludes impairment of software costs of \$2.2m (\$1.5m after tax) 2. McGrath Management estimates based on published sales data where an agent was recorded in that data. Total market size by value derived from CoreLogic data, 12 months to 30 June 2017.

BUSINESS OVERVIEW BY SEGMENT



Note: 1. Data as at 30 June 2017 unless otherwise stated. 2. Churn rate is defined as the total number of properties lost as a percentage of total properties managed each year and does <u>not</u> account for the addition of new properties. 3. Incorporates the mortgage broking, auctioneering and training businesses.

CHALLENGING OPERATING ENVIRONMENT

Statutory \$m	FY17	FY16	% Change
Revenue	129.4	121.0	7%
EBITDA	15.6	16.4	(5%)
NPAT	4.9	8.4	(42%)
Final dividend per share (cps)	1.0	3.5	
Cash	8.0	12.5	(36%)
Net assets	98.7	96.3	2%
Operating cash flow	12.4	7.4	66%

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Revenue

- Full year contribution from Smollen Acquisition

EBITDA

- Listing volumes
- McGrath Future costs

NPAT

- Increased amortisation
- Impairment of software asset
- Cash conversion 82%

Pro forma revenues

- Sales segment down \$11m
- Franchise up / PM up

Pro forma EBITDA

- Sales segment contribution down to \$15.5m

Pro Forma \$m FY17 FY16 % Change Revenue 129.0 137.0 (6%) EBITDA 15.3 26.2 (42%)

PRO FORMA REVENUE BY SEGMENT





- Co Owned Sales
 - Listings down 11%
 - Lower agent numbers
- Property Management
 - Increase in PUMs
- Franchise
 - Franchise Fees up 13%
 - 7 grant fee signings
 - 12 additional offices
- Gross Margin
 - Improved to 61%

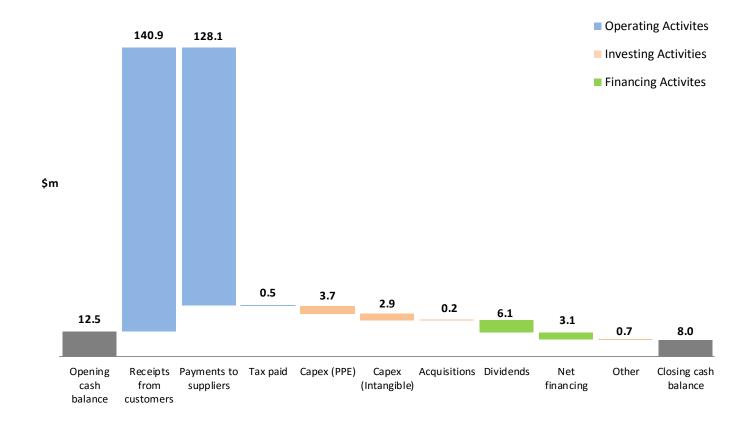
PRO FORMA EBITDA BY SEGMENT



- Co Owned Sales
 - Listings down 11%
 - Investment in Sales leadership
 - McGrath Future costs
- Property Management
 - Growth in PUMs
 - Improving EBITDA margin
 - Focus on productivity and efficiency
- Franchise
 - Growing network of offices
 - Improving EBITDA margin
- Other
 - IT infrastructure costs for entire Network
- Corporate
 - IT infrastructure costs for Co Owned

CASH FLOW

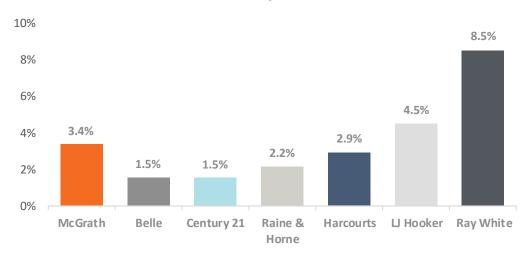
1 July 2016 to 30 June 2017



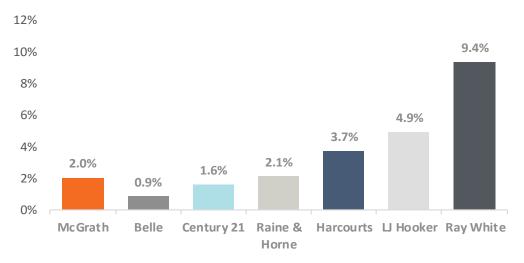
- Dividend Payment
- Deferred consideration payment made to Smollen Group
- Capital expenditure on new offices, relocations and refurbishment
- IT software spend
 - MAP
 - Website
- IT program spend
 - Infrastructure refresh
- Cash conversion 82%

McGRATH MARKET SHARE IS CONSTANT

Market share by sales value¹



Market share by sales volume¹



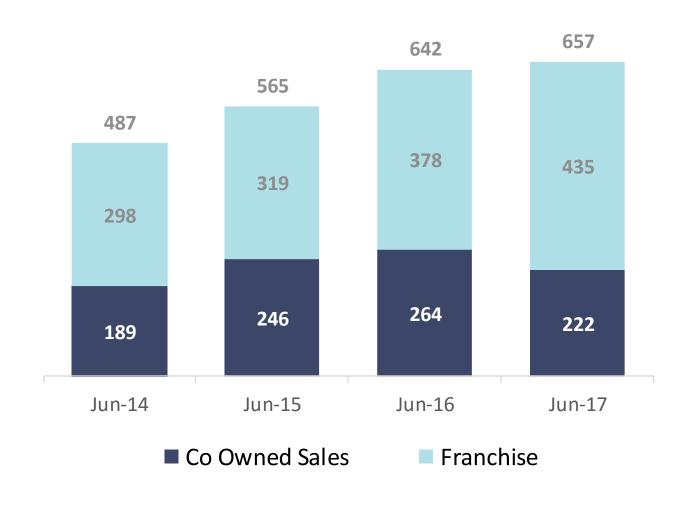
- Market share by sales value constant at 3.4%
- 19 of top 100 agents work for McGrath²

Market share by sales value³

Addressable Markets	12 mths to Jun17	12 mths to Jun16
NSW	6.7%	7.1%
QLD	2.1%	1.7%
ACT	5.3%	4.3%
VIC	0.6%	0.1%
National	3.4%	3.3%

^{1.} McGrath management estimates based on published sales data where an agent was recorded in that data. Total market size derived from CoreLogic data, 12 months to 30 June 2017. 2. Real Estate Business: Top 100 Ranking April 2017. 3. Prior period comparative CoreLogic data, for 12 months to 30 June 2016 re-run.

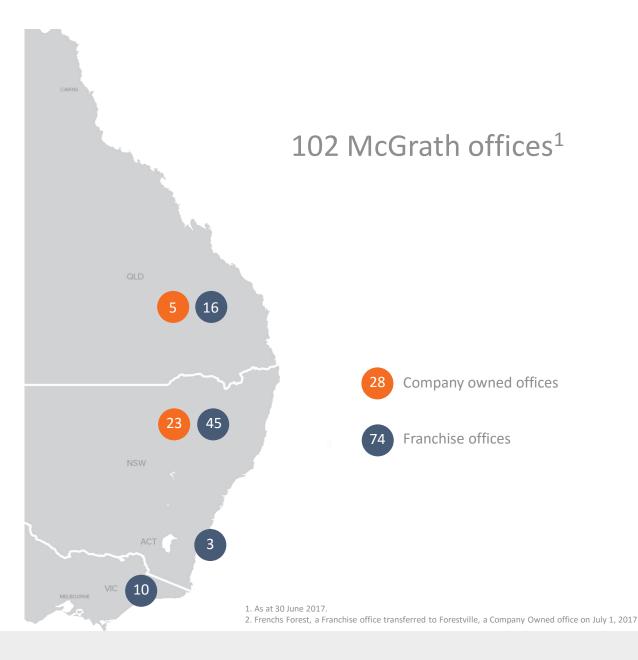
ATTRACT AND RETAIN AGENTS



- Continued focus on
 - Talent identification
 - Develop and retain high performing and emerging agents
- McGrath Future
 - high performance bonus commission
 - agent recruitment trail commission
 - property management partnership
- 19 of top 100 agents work for McGrath¹
- Average 15 training days training provided each month

^{1.} Real Estate Business: Top 100 Ranking April 2017.

ROLL OUT NEW OFFICES



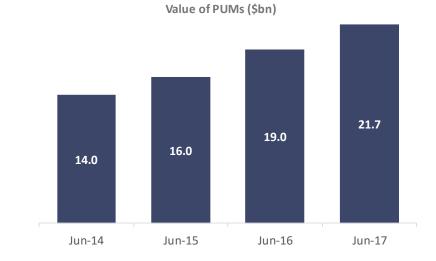
- 15 additional offices
- Company Owned Sales
 - Forestville, NSW²
 - Wahroonga, NSW
 - Blacktown, NSW
- Franchise
 - Northcote, VIC
 - Hunter Valley, NSW
 - Shellharbour, NSW
 - Sandringham, VIC
 - New Lambton, NSW
 - Blackburn, VIC
 - Box Hill, VIC
 - Geelong, VIC
 - Yarraville, VIC
 - San Souci, NSW
 - Berowra, NSW
 - Toukley, NSW
 - Bayside Cleveland, QLD
 - Central Tablelands, NSW
- Closed Ascot, QLD (Franchise)
- Transfer Frenchs Forest, NSW² (Franchise)

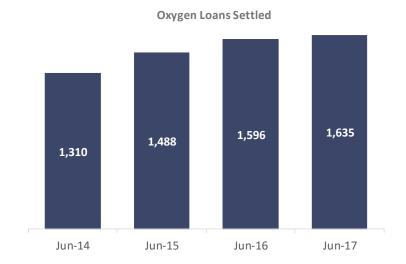
GROWING PROPERTY MANAGEMENT AND HOME LOANS

Jun-17

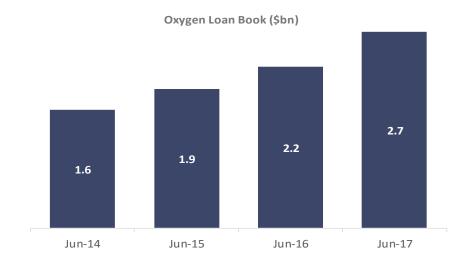


Jun-16





Jun-15



PUMs

000s

Jun-14

OUTLOOK

- McGrath Future is a compelling remuneration and longer term wealth creation framework specifically for high performing agents.
- Added leadership capability and depth to our team, with the recent appointments of Adrian Wilson and Chris Mourd working with Kon Stathopolous to support our plans for growth.
- Continue to focus on improving the productivity and performance of each of our existing segments and McGrath is exploring new revenue opportunities in adjacent property services.
- Continue to grow the relative contributions of each of our annuity businesses in Property Management, Franchise and Oxygen and de-risk the volatility of our earnings in Company Owned Sales.
- Maintain a disciplined approach to investment in the business to build long term shareholder value.

APPENDIX

PRO FORMA P&L

\$m	FY15	FY16	FY17
Total revenue	122.3	137.0	129.0
Cost of sales	(46.1)	(54.1)	(49.9)
Gross Profit	76.2	82.8	79.1
Employee benefits expenses	(29.5)	(33.9)	(36.9)
Other expenses	(19.5)	(22.7)	(26.9)
EBITDA	27.2	26.2	15.3
Depreciation and Amortisation	(4.7)	(5.8)	(7.6)
Impairment of software costs	0.0	0.0	(2.2)
EBIT	22.5	20.5	5.5
Net finance costs	0.2	0.1	0.0
Net profit before tax	22.6	20.6	5.5
Tax expense	(6.9)	(6.0)	(1.0)
NPAT	15.7	14.6	4.6

PRO FORMA SEGMENT PERFORMANCE

FY15	FY16	FY17
87.1	96.9	85.7
15.6	19.0	20.0
9.4	10.6	11.5
10.2	10.5	11.9
122.3	137.0	129.0
27.7	26.7	15.5
4.0	5.2	7.0
5.8	6.3	7.2
1.0	0.5	(0.6)
(11.3)	(12.5)	(13.9)
27.2	26.2	15.3
	87.1 15.6 9.4 10.2 122.3 27.7 4.0 5.8 1.0 (11.3)	87.1 96.9 15.6 19.0 9.4 10.6 10.2 10.5 122.3 137.0 27.7 26.7 4.0 5.2 5.8 6.3 1.0 0.5 (11.3) (12.5)

STATUTORY P&L

\$m	FY17	FY16	% Change
Total revenue	129.4	121.0	7%
Cost of sales	(49.9)	(46.2)	8%
Gross Profit	79.5	74.7	6%
Employee benefits expenses	(36.9)	(31.0)	19%
Other expenses	(27.0)	(27.2)	(1%)
EBITDA	15.6	16.4	(5%)
Depreciation and Amortisation	(7.6)	(3.6)	111%
Impairment of software costs	(2.2)	0.0	0%
EBIT	5.8	12.8	(55%)
Net finance costs	0.0	(0.2)	(100%)
Net profit before tax	5.9	12.6	(53%)
Tax expense	(1.0)	(4.2)	(76%)
NPAT	4.9	8.4	(42%)

STATUTORY CASH FLOW

\$m	FY17	FY16
EBITDA	15.6	16.4
Change in net working capital	(3.2)	(8.5)
IPO transaction costs included in EBITDA	0.0	5.1
Acquisition transaction costs included in EBITDA	0.0	1.7
Non cash EBITDA items	0.4	(2.1)
Net cash flow from operating activities before capital expenditure, financing and tax	12.8	12.6
Capital expenditure	(6.7)	(8.1)
Net cash flow before financing and tax	6.1	4.5
Net interest received / (paid)	0.0	(0.2)
Income tax paid	(0.5)	(5.0)
Loan repayments received	0.1	2.1
Loans granted	(0.8)	(0.5)
Net proceeds of the offer	0.0	66.1
Purchase of controlled entities, net of cash acquired	(0.2)	(29.1)
Proceeds from borrowings	0.0	9.0
Repayment of borrowings	(3.1)	(15.9)
IPO and acquisition transaction costs	0.0	(10.3)
Net cash flow before dividends	1.6	20.7
Dividends and distributions paid	(6.1)	(11.1)
Net cash flow	(4.5)	9.7
Cash conversion ratio	82%	77%

- Dividend payment
- Deferred consideration payment made to the Smollen group
- Capital Expenditure on new offices, relocations and refurbishment
- IT software spend
 - MAP
 - Website
- IT program spend
 - Infrastructure refresh
- Cash conversion 82%

STATUTORY BALANCE SHEET

\$m	30-Jun-17	30-Jun-16
Total current assets	39.2	44.2
Total non-current assets	88.4	89.8
Total assets	127.6	134.0
Total current liabilities	21.8	24.1
Total non-current liabilities	7.1	13.6
Total liabilities	28.9	37.7
Total assets	98.7	96.3
Contributed equity	95.2	92.1
Share based payment reserve	0.7	0.1
Retained profits / (accumulated losses)	2.8	4.1
Total equity	98.7	96.3

- No bank debt
- Reduction of liabilities is reflective of the first deferred cash payment for the Smollen acquisition
 - Remaining payment due of \$6.1m is reflective of the remaining cash (\$3.06m) and scrip payments (\$3.06m) for the Smollen acquisition

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